

EXECUTIVE SECRETARIAT

ROUTING SLIP

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		X 3		
2	DDCI		X 4		
3	EXDIR		X 5		
4	D/ICS				
5	DDI				
6	DDA				
7	DDO				
8	DDS&T				
9	Chm/NIC	X 1			
10	GC				
11	IG				
12	Compt				
13	D/OLL				
14	D/PAO				
15	D/PERS				
16	VC/NIC				
17	SRP		X 6		
18	C/S		X 7		
19	ES		X 8		
20	ER		X 2		
21					
22					

SUSPENSE _____ Date _____

Remarks

3637 (10-81)

Executive Secretary
9 Sep 86
Date

25X1

Executive Registry

86-4091

9 September 1986

MEMORANDUM FOR: Acting Chairman, NIC

FROM: Deputy Director of Central Intelligence

SUBJECT: Retrospective Evaluations

1. As we discussed this morning, I believe there is a need to do more with reviewing past estimates to see whether the judgments have held up and, right or wrong, why. I have asked the SRP to undertake a broader review along these lines on a continuing basis. [redacted]

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2. I also believe it would be useful for an NIO, when proposing a new estimate to the DCI, also to prepare a critique of the last estimate done on the same subject, identifying how accurate the estimate was and why. I suggest that these critiques be no more than 2-3 pages long and accompany the ToR and concept paper. [redacted]

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3. I believe this more systematic approach to looking at our earlier work will contribute to better understanding of both our strengths and weaknesses, and help us do better in the future. [redacted]

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[redacted]

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Robert M. Gates

cc: DCI
SRP

DCI
EAD
1-86

P-200-15

SECRET

C1 By Signer
DECL OADR